



Committed to
sustainable healthcare

A leading medical technology company

One of the global medical technology leaders

Founded in 1897 with a history of making an impact on health



Serving 190+ countries

77,000+ associates



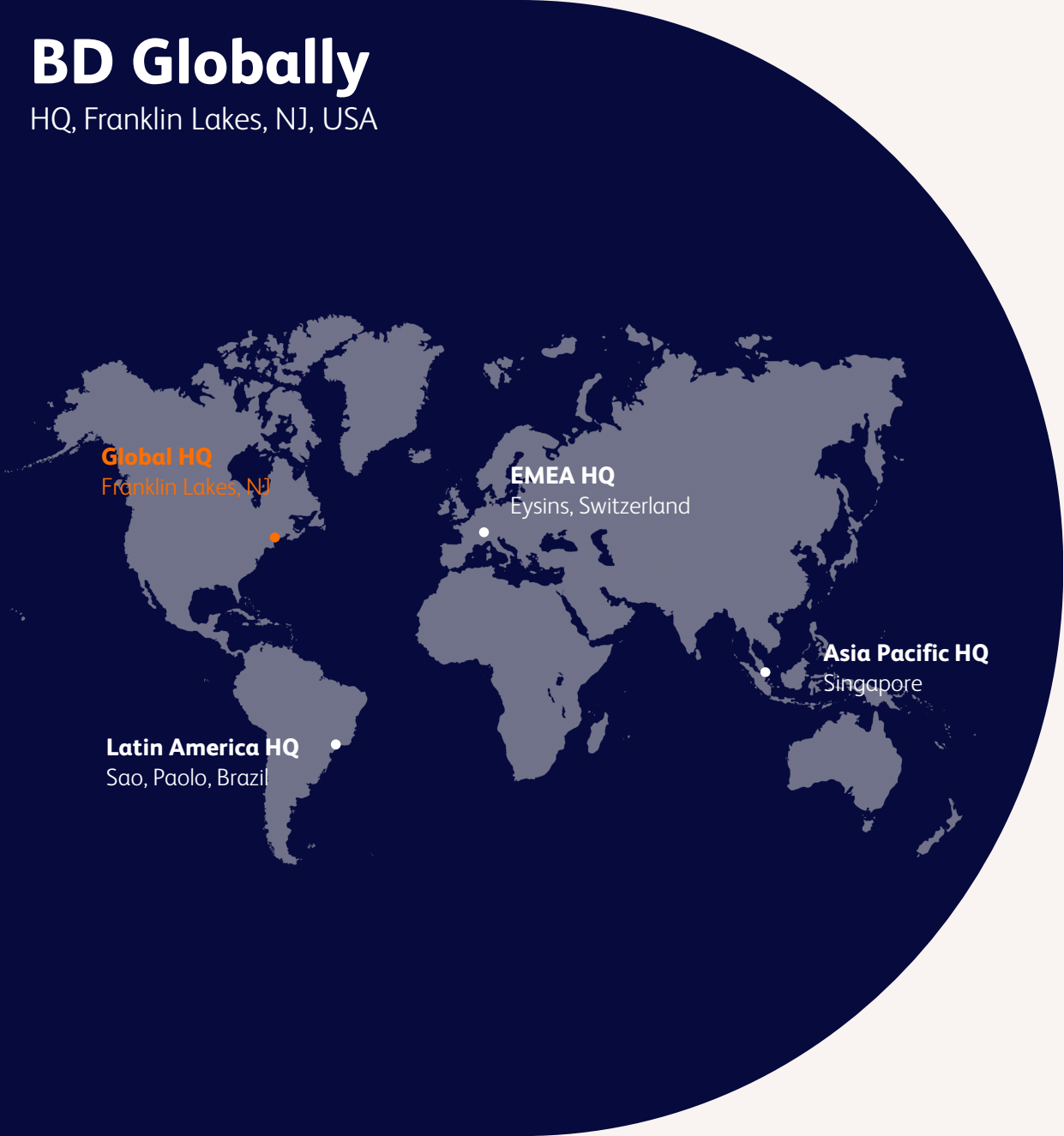
Over \$1 billion in annual R&D investments

Innovation, advancement, exploration



BD Globally

HQ, Franklin Lakes, NJ, USA



Global HQ
Franklin Lakes, NJ

EMEA HQ
Eysins, Switzerland

Asia Pacific HQ
Singapore

Latin America HQ
Sao, Paulo, Brazil



190+
countries served



41
country offices



37B+
devices made annually



31K+
active patents

BD EMEA

HQ, Eysins, Switzerland



17K

associates across EMEA



9

regional hubs* across EMEA



1

EMEA headquarter (Switzerland)



20

manufacturing sites across EMEA

BD EMEA

Distribution centers, Belgium



2
distribution centers ISO13485
certified (Belgium)



127,000 m²
of warehouse space



2,500
pallets/day (shipping)



1,5 Millions
deliveries/year to over 50K delivery
points to 150+ countries worldwide



20

manufacturing sites across EMEA
(Medical, Life Sciences & Interventional)

France

Spain

Italy

UK

Ireland

Germany

Hungary

Israel

Bosnia.H

Switzerland

Impacting patients across the continuum of care



Emergency department



Pathology lab



Microbiology lab



Intensive care



Pharmacy



Operating room



General wards



Out patients



Care beyond hospital

BD Segments

BD Medical

BD Life Sciences

BD Interventional

BD Medical

We provide innovative solutions to help reduce the spread of infection, advance drug delivery and offer effective, safe and smart medication management.

- Vascular access
- Medication preparation & delivery
- Medication management
- Infection prevention

Our solutions at a glance:



PowerPICC™ Catheter



BD Nexiva™ Closed IV Catheter System



BD Cato™ Oncology Workflow Management



BD PhaSeal™ System



Rowa™ Central Pharmacy Automation*



Pyxis MedStation™ ES System*



Sherlock™ II Tip Location System



BD Alaris™ Infusion Technology with Guardrails™ Safety Software



BD Life Sciences

We continuously advance our science and solutions from discovery to diagnosis:

- Cell analysis and research
- Sample collection, transfer and transport
- Diagnostics
- Laboratory automation
- Point-of-care platforms
- Differentiated reagents and assays



BD Vacutainer® Push Button Blood Collection Set **



BD MAX™ System ***



BD Horizon Brilliant™ Polymer Dyes *

Our solutions at a glance:



BD Vacutainer® Blood Collection Tubes ***



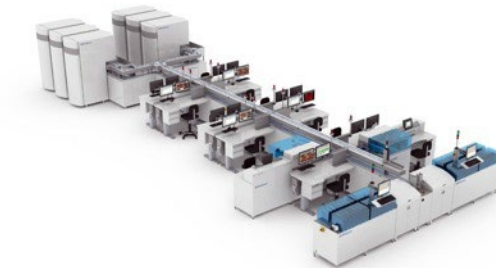
BD Veritor™ Plus Analyser ***



BD FACSymphony™ Cell Analyzer System *



BD FACSLyric™ Flow Cytometer ***



BD Kiestra™ Laboratory Automation ***

BD Interventional

We develop innovative medical devices that improve surgical procedures and enable better diagnosis, treatment, repair and management in endovascular, urological and critical care:

- Surgical
- Endovascular
- Urology
- Critical care

Our solutions at a glance:



BARD Tray



Arctic Sun™ 5000 temperature Management System



Hydrosil Go™ Intermittant Catheter



Encor Enspire™ Breast Biopsy System



Ventralex™ ST Hernia Patch



Phasix™ Mesh



Chloraprep™ Patient Preoperative Skin Preparation



Lutonix™ 035 Drug Coated Balloon



PleurX™ Drainage System



Infection Prevention
ChloraPrep

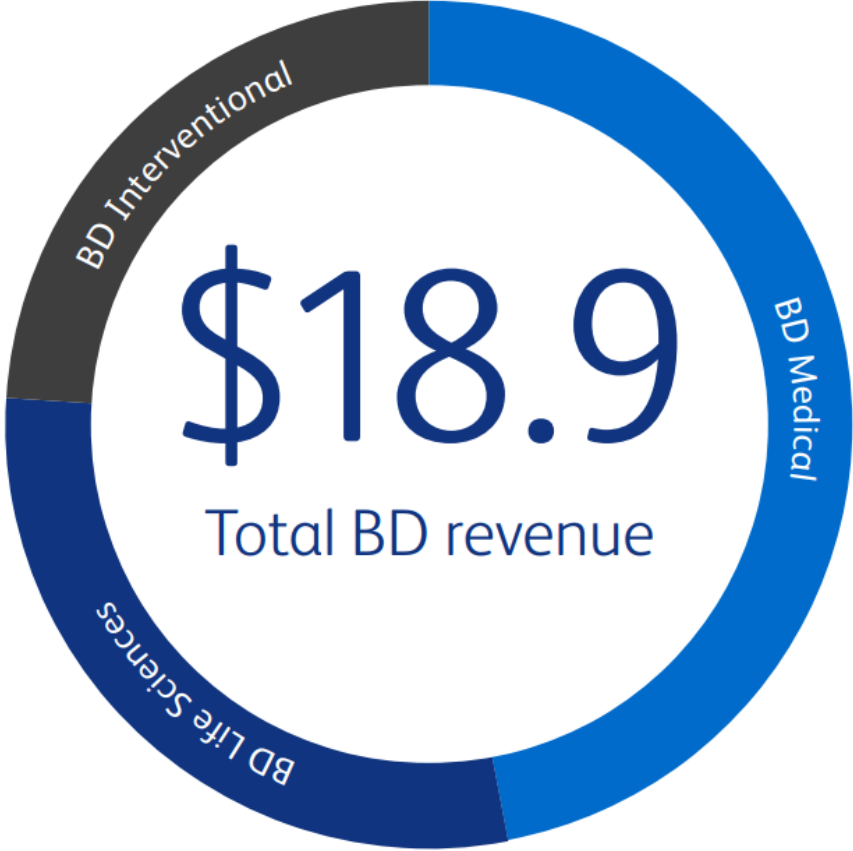


Arista AH - Emostatico



Progel Platinum – Sigillante

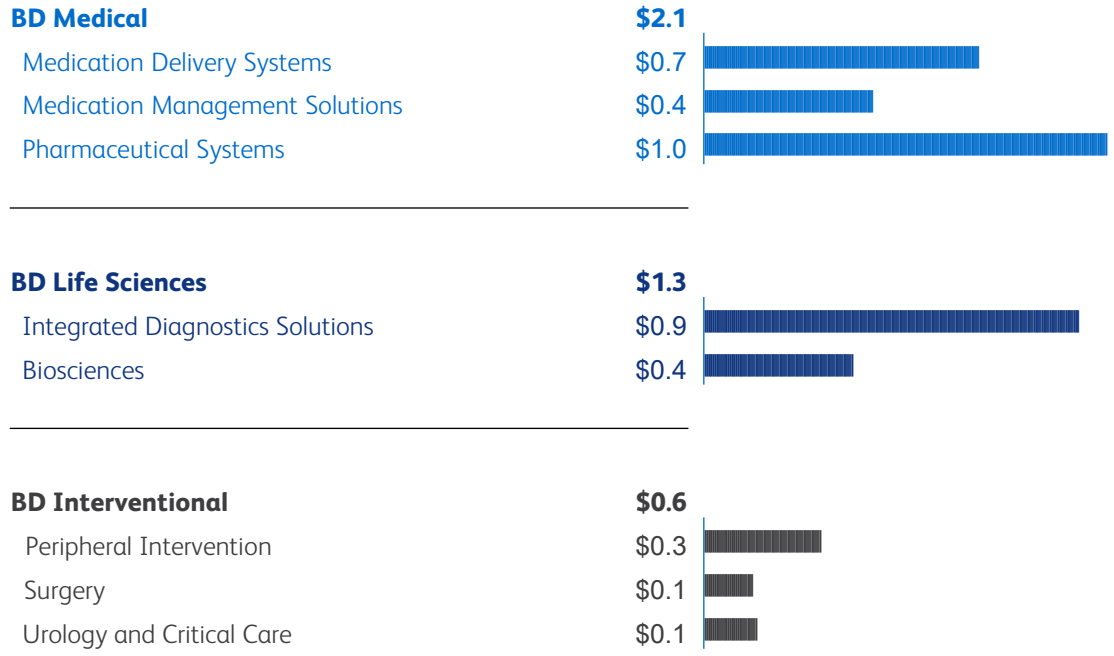
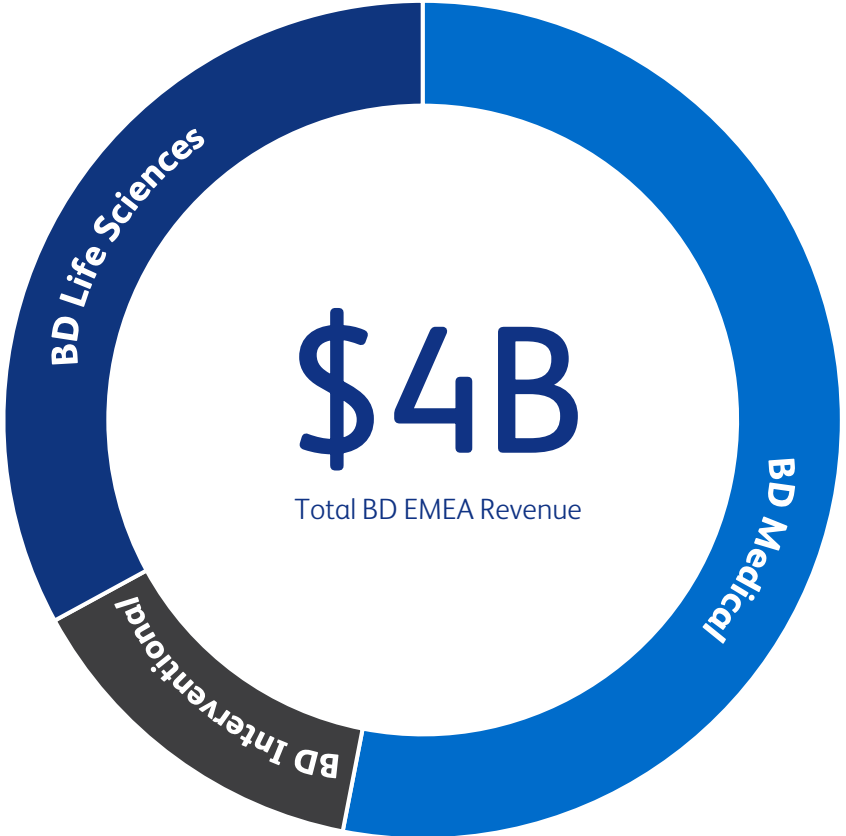
Global Revenue by segment, FY22 (B\$)



BD Medical	\$8.8	
Medication Delivery Systems	\$4.3	
Medication Management Solutions	\$2.5	
Pharmaceutical Systems	\$2.0	
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BD Life Sciences	\$5.6	
Integrated Diagnostics Solutions	\$4.2	
Biosciences	\$1.4	
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BD Interventional	\$4.5	
Peripheral Intervention	\$1.8	
Surgery	\$1.4	
Urology and Critical Care	\$1.3	

Values in this exhibit reflect rounded numbers in billions of dollars.

EMEA Revenue by segment, FY22 (B\$)



Values in this exhibit reflect rounded numbers in billions of dollars.



Innovating for the future

Innovation at BD

BD keeps creating and shaping healthcare standards since 1897

A history of innovation

1897

Becton, Dickinson and company formed around Luer syringe

1924

First BD insulin syringe, and in 1925, Luer-Lok™ syringe tip patented

1934

Develops the first Foley (urinary) catheter.

1949

First BD Vacutainer® vacuum blood collection tube, improving sampling quality and safety

1954

Introduces the first completely disposable syringe for the Salk Polio trials.

1957

Launches the first single-use IV catheter.

1973

Commercialises the first fluorescence activated cell sorting system.

1988

Introduces the first smart infusion pump and were first to integrate IV pumps with electronic health records. (2015)

2014

BD Kiestra™ Lab Automation Scalable automated inoculation, incubation, plate imaging, culture reading and result reporting

2015

Acquires CareFusion, connecting vascular access, infusion and medication delivery.

2017

Acquires C.R. Bard and complimentary interventional and infection prevention technologies.

2020

WavelinQ™ EndoAVF System for endovascular creation arteriovenous fistula

2022

BD Unveils World's First Spectral Cell Sorter with High-Speed Imaging Technology that Sorts Cells Based on Visual Characteristics





**Personalised care and support along
the patient journey**

Signature Programmes

Enabling the sustainable
delivery of safe, high-quality
healthcare for present and
future generations

Patients



1/10 patients continue to be harmed from safety lapses during their care¹⁰



1/15 acquires HAIs¹¹
(Acute Care hospitals)



1,3 million sepsis cases in EU¹²



2-14% of patients entering a European hospital are subject to medication errors.¹³

Healthcare workers



4,1 million Expected shortages of staff in EU-28 by 2030¹⁴



40% of medical doctors are close to retirement age in EU and Central Asia¹⁵



4.7 million new nurses will have to be educated globally¹⁶



5-10% of staff absences due to healthcare workers safety hazards¹⁷

Systems, workflows, procedures



15% of hospital expenditure in OECD countries are attributed to treating safety failures¹⁸



>50% of pharmacists' working time is spent on tasks considered to be non-value adding¹⁹



Up to 20% of health spending could be channeled towards better use²⁰



181 626 additional bed-days. Annual cost of avoidable Adverse Drug Events in the UK²¹

BD Signature Programmes

Patient Safety Programme

Designed to help prevent **errors and adverse events** to enhance patient safety, quality of care and care delivery

Healthcare Workers Programme

Designed to help protect healthcare workers against safety hazards to help address staff **shortages and drive staff satisfaction**

Efficiency Programme

Designed to help healthcare institutions minimize **waste and inefficiencies** to unlock their hidden capacity and drive **financial sustainability**



Caring for the environment

Environment

Addressing relevant issues affecting our society and our planet.

2030+ impact area: Climate change

We will commit to setting science-based emissions reduction targets across all scopes, **in line with 1.5°C emissions scenarios**

Reduce Scope 1 and 2
by **46% by 2030**

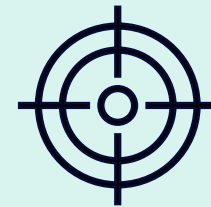
(from 2019 baseline,
absolute)



Be **carbon-neutral**
across direct operations
by 2040



Scope 3 **emissions targets** for material
Scope 3 categories to
be set **within 2 years**



2030+ impact area: Climate change

Joined Race to Zero in September 2021

Implemented 142 efficiency projects in FY 2021, expected to generate **\$5.1 million in energy savings**

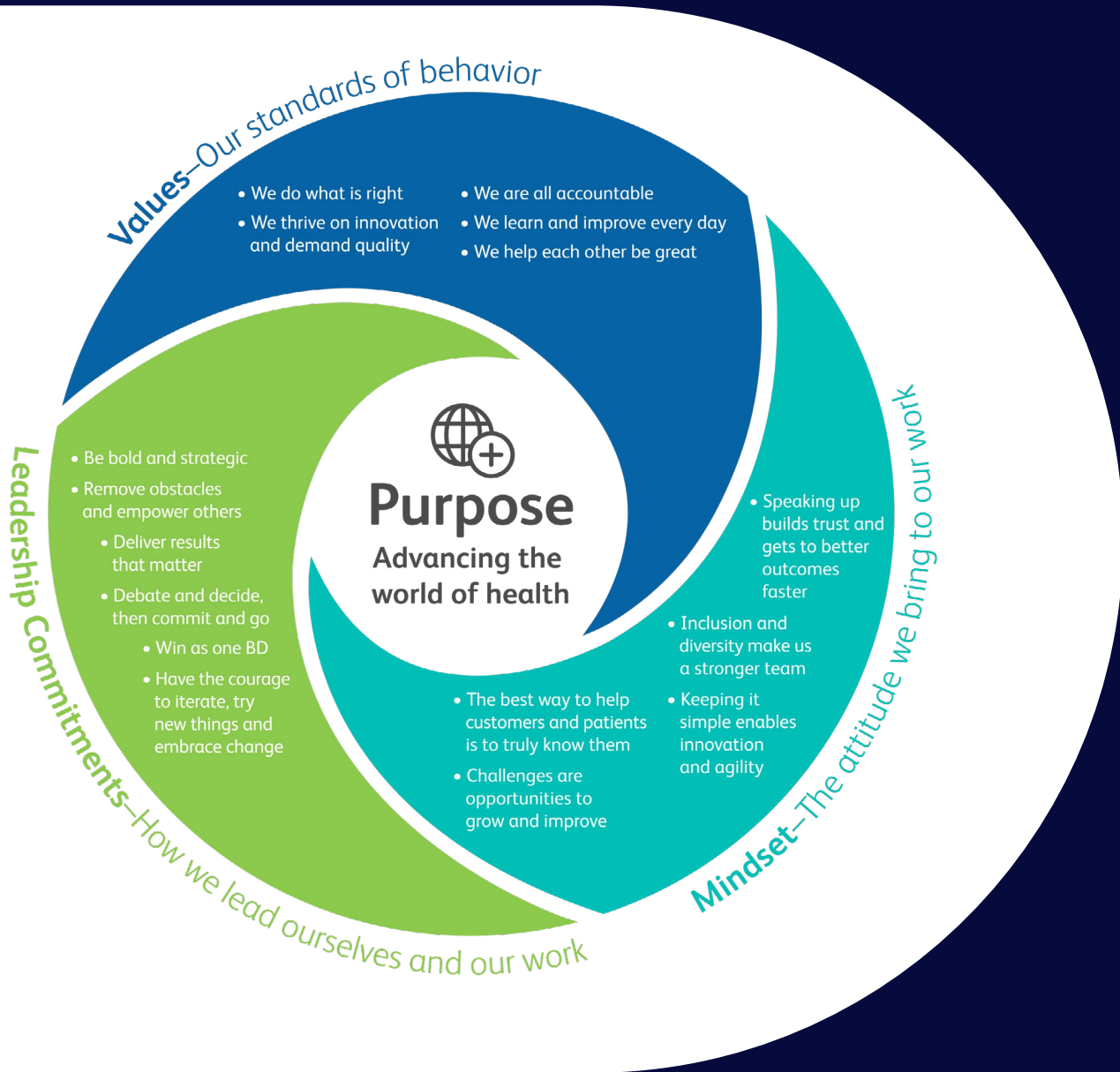


In FY 2021, reduced energy consumption by 14%, with 13 locations using **100% renewable electricity**



Reduced **water consumption** by 23%





BD as an employer

The BD Way

Our successes as an employer

Celebrating better standards



Thank you

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